

Kent.

Kent & Canterbury Hospital.

REPORT

OF THE

Board of Management

AND

Balance Sheet,

FOR THE YEAR ENDING

31st December, 1927.

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REPORT OF THE BOARD OF MANAGEMENT

FOR THE YEAR 1927.

The Board of Management have the pleasure to submit their Annual Report for the year ended 31st December, 1927.

STATISTICS OF PATIENTS.

The following are the statistics of patients for the past three years:—

IN-PATIENTS.				
	1925	1926	1927	
No. of Beds available	116	116	119	
Average number occupied	86.89	93	93.8	
Number of patients admitted during the year	1520	1588	1839	
Average number of days each patient was resident	20.2	21.2	18.57	
Cost per bed occupied	£148	£149	£163	
Average total cost of each In-Patient	£8/10/6	£8/13/11	£8/5/8	
Average total cost of each In-Patient per week	£2/17/0	£2/17/4	£3/2/5	
Number of In-Patients sent to Whitstable and Tankerton Cottage and Convalescent Hospital for Extended Treatment			102	
Average number of beds occupied daily at the Whitstable and Tankerton Cottage and Convalescent Hospital by patients sent from this Hospital			8	

OUT-PATIENTS.				
	1925	1926	1927	
New Cases of all kinds	4054	4946	6735	
Total attendances of all Out-Patients	23985	25568	29188	
Average total cost of each Out-Patient attendance	1/8	1/8	1/8	
Average total cost of each Out-Patient	10/-	8/8	7/6	
Total estimated cost of Out-Patient Department	£2035	£2135	£2525	

WORK OF THE HOSPITAL.

During the year under review the Hospital has treated a larger number of patients than in any year of its history. The number of In-Patients admitted was 1,839, an increase of 251 over the figure for 1926.

The classification of In-Patients for the last three years is shewn below:—

	1925	1926	1927
Patients presenting Box-holders'			
Certificates	880	887	923
Ditto, Letters of Recommendation	307	374	369
Emergency Cases	170	168	238
School Cases	75	97	128
War Pensioners	8	6	3
Members of Hospital Staff ...	31	12	60
Guardians' Cases	19	17	26
Miners	30	27	92
	<hr/>	<hr/>	<hr/>
	1520	1588	1839
	<hr/>	<hr/>	<hr/>

The increase in the emergency cases is partly accounted for by the increase in the number of motor accident cases admitted.

During the year 1927 the average daily number of occupied beds was 93.8, the highest yet recorded, and in addition the number of beds occupied daily at the Whitstable and Tankerton Cottage and Convalescent Hospital by patients sent from this Hospital averaged 8, so that the daily number of In-Patients under treatment averaged 101.8. It is interesting to note that although the number of cases admitted from Whitstable has decreased by 78 as compared with 1926, the total number of in-patients admitted during the year has increased by 251.

In the Out-Patient Department the figures show an increase of 1,789 over the previous year, a total of 6,735 patients, involving 29,188 attendances. It was found that at times panel patients used the Hospital without having first consulted their own doctors, and after consultation with the Honorary Medical Staff, a rule was brought into force in October last that persons insured under the National Health Insurance Act, must bring with them a letter from a doctor when applying for out-patient treatment, or explain why they have not a letter.

Further particulars of Out-Patients are given in the following table:—

	New Cases.		Attendances of old cases.	
	1926	1927	1926	1927
General Medical and Surgical	1191	1450	2850	2826
Ophthalmic	782	722	832	863
Casualties	1581	2303	6854	7982
Dental	790	779	568	537
*X-Ray	45	791	400	468
Ear, Nose and Throat ...	—	167	—	453
Orthopædic	557	523	9118	9324
	<hr/> 4946 <hr/>	<hr/> 6735 <hr/>	<hr/> 20622 <hr/>	<hr/> 22453 <hr/>

*The large difference in the figures for 1926 and 1927 of new X-Ray cases is largely accounted for by the fact that in previous years skiagraph cases were not included.

In the X-Ray Department 433 In-Patients were dealt with in addition to 791 Out-Patients. The number of films exposed during the year totalled 2,645.

The Board are pleased to report that an Artificial Sunlight Department has recently been started. Mr. Charles Hardy generously presented a Mercury Vapour Lamp, and it is felt that this department, under the supervision of Dr. Harold Wachter, will be a valuable acquisition to the Hospital and result in a considerable economy.

Full use has again been made of the services of the Private Nursing Staff and the District Nurses. The number of visits paid by the two District Nurses was 7,764.

CHANGES IN THE BOARD AND HONORARY STAFF.

The Board received in July with much regret the resignation of the Reverend Canon T. G. Gardiner, after nine years' service on the Board of Management, and in recognition of his valuable services to the Hospital have pleasure in recommending the Governors to appoint him a Vice-President.

Mr. F. French, of Aylesham, has been elected to fill the vacancy on the Board caused by Canon Gardiner's resignation.

To fill the vacancy on the Honorary Staff caused by the resignation of Mr. R. S. N. Faro, mentioned in the last Report, Mr. C. V. T. Colling-Baugh, L.D.S., R.C.S. (Eng.), has been appointed Honorary Dental Surgeon.

Last year the Board reported that they had appointed Mr. J. L. Cassidi as Honorary Surgeon for a period of twelve months. They have now confirmed his appointment as Honorary Surgeon as from the 5th March, 1926.

HOSPITAL BUILDINGS AND EQUIPMENT.

It was found necessary during the year to spend a considerable sum upon the fabric and equipment of the Hospital. The principal items are as follows:—

A long felt want has been supplied by the installation of an internal telephone system connecting up all wards and departments. This cost £212, and has added to the efficient working of the Hospital.

The old Dressings Steriliser became worn out and was replaced by a modern and larger machine at a cost of £210.

In the kitchen the Steam Cooking Apparatus, which had been in use for many years, also became worn out and was replaced by the latest type of Steam Cookers at a cost of £230, and it is hoped that this will lead to an economy in fuel consumption. The Board are grateful to Mr. F. Clough, Chief Engineer of the Chartham Mental Hospital, for the valuable advice which he gave in carrying out this improvement.

The purchase of Winchelsea House, Longport, for use as a Nurses' Home, released a portion of the main building for carrying out the improvements and re-arrangement of the ground floor mentioned in the last report. These alterations, together with the necessary re-decoration of the corridor, involved an expenditure of £260.

Another heavy expenditure which had not been anticipated, had to be incurred. Defects in the roof of the main building necessitated the re-slating of more than half of the roof, besides other repairs, at a cost of £300.

A further £92 had to be spent in connection with the flue from the Steam Boiler. The old flue proved inadequate for the increased work which the boiler had to do, and as there was a danger of fire the flue was replaced by an external steel shaft.

PROPOSED NEW HOSPITAL BUILDINGS.

In their Annual Report for 1926, the Board stated that before giving their final approval to the scheme of reconstruction suggested by Mr. Walford, they felt they must be able to satisfy the Governors that it would meet the present-day requirements of the Hospital, and they accordingly referred the matter back to the Development Advisory Committee, which was first appointed early in 1926, for further investigation and report.

This Committee was re-appointed in March, 1927, and four Sub-Committees were appointed from amongst its members, each Sub-Committee to deal with a certain aspect of the question and to report.

In view of the nature of these reports, the Development Advisory Committee felt unable to make any recommendations until a definite future policy of either remaining on the present

site, or moving to a fresh site had been decided by the Board of Management, and they therefore asked the Board of Management for a declaration of policy.

A special meeting of the Board of Management, which was attended by 30 members, was therefore held to consider the matter, and it was agreed that, owing to the age and inconvenience of the present building, the building of a new Hospital to meet present day requirements was essential. It was also agreed, with only one dissentient, that the South Canterbury site, which was purchased in 1925, be utilized.

In view of this decision, the Development Advisory Committee made the following recommendations which were adopted by the Board of Management, and placed before the Governors at a Special General Meeting held on Wednesday, 25th January, 1928:—

1. (a) That a new Hospital of 120 beds be built on the South Canterbury site, with an Administrative Block of such size and accommodation as would be suitable for a 200 bed Hospital, should at any time a Hospital of this size be required.
- (b) That in addition to the aforementioned 120 beds, 20 beds be provided for paying patients.
- (c) That a Nurses' Home be built, of sufficient size to accommodate the entire Nursing Staff.
- (d) That a Laundry be erected and equipped.
- (e) That allowance be made in the plans for the erection of a Miners' Emergency Ward, provided such Emergency Ward be paid for by the Mining Industry.
- (f) That an Out-Patient Department be built of such size that it may conveniently deal with the same number of Out-Patients as are dealt with at present.

N.B.—It is estimated that the cost of the new Hospital will be approximately £100,000.

2. That a campaign be organised by the Hospital Board Board of Management to raise funds towards the building of a new Hospital, and that an effort be made during the next two years to raise a capital sum based on a 5s. per head assessment of the population served by the Hospital. It is estimated that on this basis, the sum of about £50,000 would be raised.

The Honorary Medical Staff unanimously agreed to support the action which the Board of Management recommended.

The Special Meeting of Governors was largely attended and keen interest evoked in the proposals of the Board of Management. After a full discussion the first recommendation was

adopted with only five dissentients, and the second recommendation relating to the raising of funds carried nem con.

With regard to the financial side of the undertaking it is thought that the cost of a new Hospital may be met in the following way:—

Estimated amount from Special Appeal ...	£50,000
Estimated value of present site and buildings including Nurses' Homes in Burgate, St. George's Place and Longport Street ...	£10,000
Part of Residue of the estate of the late Mr. H. J. Bell	£40,000
Total ...	<hr/> £100,000 <hr/>

In view of the decision of the Governors it is now the bounden duty of the Board of Management to see that every care is exercised in keeping expenditure on the present hospital buildings to the barest minimum.

FINANCE OF THE HOSPITAL.

The excess of Expenditure over Income for the year 1927 was £3,307/5/6, whilst the books show an overdraft at the 31st December of £6,822/19/3.

The financial position of the Hospital causes the Board much anxiety and they regret it is necessary to ask the Governors for sanction to reduce the Overdraft by approximately £4,000. Of this sum there is in hand £468/16/4, being the unexpended balance of the amount realised early in 1927 for the purchase and equipment of Winchelsea House. Instead of reinvesting this balance, the Board recommend that it be transferred to the General Account in order to reduce the overdraft. This leaves a further £3,500 to be realised and the Board therefore ask the sanction of the Governors to sell sufficient securities to meet this amount.

The present financial position is mainly attributable to two causes, viz.:—(1) the large sums it has been found necessary to spend on the fabric and equipment of the Hospital, and (2) the increase in cost due to the additional demands made upon all branches of the Hospital's resources.

It is interesting to note that during the past three years nearly £3,000 has been expended on the Buildings and the renewal of expensive apparatus, in addition to a capital expenditure of £2,850 for Nurses' Homes.


Whilst the work of the Hospital has increased it is regretted that the measure of support has not increased proportionately, and the Board feel that for the area served by the Hospital the number of Annual Subscribers is far too small.

The amount received from the Propaganda Committee during the year was £7,500. The thanks of the Board for this helpful sum are expressed in another part of the report.

Errata—Page 9.

Income from Invested Property
£2235 16s. 4d. should read £2227
2s. 7d.

Total £15771 3s. 3d. should read
£15762 9s. 6d.



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Among other contributors the Board tender sincere thanks to the Brotherhood of the Cheerful Sparrows, Herne Bay, for their contribution of £100, and also to our anonymous donor who has again forwarded the sum of £100.

The increase in expenditure for 1927 is largely due to the sums expended on the fabric and equipment of the Hospital, the principal items of which have already been mentioned under the heading of "Hospital Buildings and Equipment."

Another reason for the increase in expenditure is due to the fact that the maintenance of patients sent from this Hospital to the Whitstable and Tankerton Cottage and Convalescent Hospital cost £1,100 which figure represents an additional cost over any previous year.

Last Spring an Egg Appeal was inaugurated and was the means of saving the sum of £50. The Board are grateful to those who organised districts and in other ways brought about the success of the appeal.

The following is a comparative statement of income and expenditure for the years 1925, 1926, and 1927. (See page 12).

RECEIPTS.

	1925.			1926.			1927.		
	£	s.	d.	£	s.	d.	£	s.	d.
Annual Subscriptions ...	1280	5	9	1157	13	0	1205	9	6
Receipts per Propaganda Committee:—									
Subscriptions through Household Boxes and other sources ...	7300	0	0	7100	0	0	7220	10	7
Whitstable Joint Committee for Whitstable Patients treated ...							279	9	5
Donations ...	737	0	4	700	0	11	780	0	1
Ditto from Linen League ...	282	18	10	293	17	2	334	1	8
Sundry Boxes ...	37	6	11	59	4	3	66	5	10
Hospital Saturday Fund ...	123	1	9	132	16	3	80	0	0
Congregational Collections ...	325	18	4	359	18	3	299	18	9
Collections from Mines and Workshops, etc. ...	75	8	8	157	6	3	340	0	2
Entertainments ...	143	14	10	78	5	9	77	19	0
Part Balance of Private Nursing Account ...	250	0	0	100	0	0	150	0	0
Income from Invested Property	2434	15	1	2322	11	3	2235	16	4
Payments by or on behalf of Patients:—									
Non-Boxholders, In-Patients	513	15	5	767	7	1	691	9	10
Ditto, Out-Patients ...	127	7	8	109	11	11	176	3	8
Public Authorities ...	156	8	0	291	6	6	228	12	6
War Pensions Committees	229	17	0	183	5	6	127	18	0
Approved Societies ...	398	15	5	381	18	4	550	6	11
Trustees of the Bell Endowment Fund ...	400	0	0	700	0	0	700	0	0
Other Receipts ...	68	5	6	51	8	10	52	1	0
Legacies ...	46	6	2	10	0	0	115	0	0
League of Mercy ...	75	0	0	73	0	0	60	0	0
	£15006	5	8	£15029	11	3	£15771	3	3

EXPENDITURE.

	1925.			1926.			1927.		
	£	s.	d.	£	s.	d.	£	s.	d.
Provisions	3329	13	11	3242	3	11	3025	0	11
Surgery and Dispensary ...	1904	10	6	1925	7	0	2364	8	7
Domestic	3522	14	9	3763	13	10	3623	17	6
Establishment (Renewals and Repairs)	628	13	1	1208	19	7	2336	8	8
Salaries and Wages	4671	19	0	4924	17	4	4998	3	0
Miscellaneous	309	11	9	321	16	2	526	10	5
Administration	552	11	5	598	0	11	578	14	3
Finance	60	19	1	64	18	4	28	15	4
Rent, Rates and Taxes ...	205	12	7	186	2	4	183	18	2
Interest on Overdraft ...	46	8	11	87	6	4	129	4	9
Extended Treatment ...	20	15	8	70	3	0	15	0	0
Contributions to other Institution s	0	0	0	6	18	0	0	0	0
Wireless Deficit	0	0	0	3	2	2	0	0	0
Ambulance Deficit	44	11	11	46	1	0	156	11	3
Cost of Patients sent to Whitstable and Tankerton Cottage and Convalescent Hospital for Extended Treatment							1103	2	2
	£15298	2	7	£16449	9	11	£19069	15	0

NURSING AND ADMINISTRATIVE STAFF.

The following are the results of the State Examinations for Nurses:—Final Examination, 7 entered, 7 passed; Preliminary Examination, 11 entered, 10 passed.

The number of applicants for training has been maintained and 16 Probationers have commenced their training during the year.

It is interesting to record that, owing to the number of applications received, it has been found necessary to have a waiting list of Probationers from which appointments are made as vacancies occur.

The Board received with regret the resignation of The Reverend A. H. Partridge, who had been Chaplain of the Hospital since 1916, and whose resignation took effect from the end of September. Since then the duties of Chaplain have been carried out by the Rev. C. F. Tonks.

SERVICES TO THE HOSPITAL.

The thanks of the Board are given to the members of the Honorary Medical and Surgical Staff for their care and attention to the patients and for their valuable services to the Hospital. The number of letters received expressing gratitude for treatment testify to the excellent work performed by the Honorary Staff.

In connection with the finances of the Hospital the Board again acknowledge the excellent work of the Propaganda Committee by whose efforts the sum of £7,500 has been received

during the year. Thanks are tendered to all the workers who have assisted in raising this very important sum, the largest yet received.

Mr. A. J. Waters has continued his work as Honorary Secretary of the "Hospital Saturday Fund," but he felt that the time had arrived when it would be better for the raising of this fund to become a part of the work of the Propaganda Committee, and they have agreed to take over the work from the 1st January, 1928. The Board take this opportunity of expressing their great appreciation and of offering their sincere thanks for the splendid work done by Mr. Waters during the many years he was Honorary Secretary of the "Hospital Saturday Fund."

The thanks of the Board are also due to Mr. C. E. Kingsford, Honorary Solicitor, Mr. H. M. Biggleston, Honorary Consulting Engineer, Mr. S. W. Bligh, Honorary Radio Engineer, and Mr. W. S. Willan, Honorary Architect, for the kind help they have rendered during the year.

Thanks are also due to the Members of the Linen League for their continued valuable work. The Board are specially grateful to them for supplying this year not only the linen for a new two-bedded maternity ward, but also for providing the furniture for this ward.

The Board further desire to thank the Committee of the Samaritan Fund and the Lady Visitors for their good offices during the year.

The ex-Mayor and Mayoress, Alderman and Mrs. Pope, continued to show their kind interest in the Hospital, and with the assistance of Miss Pope kindly organized two Flag Days. The Board are grateful to them and tender their sincere thanks.

HARRY G. MOUNT,

Chairman.

January, 1928.

BALANCE SHEET

LIABILITIES.

	£	s.	d.	£	s.	d.	£	s.	d.
1 Sundry Creditors—									
1. General Fund ...				1916	10	11			
2. Sundries, Supply of Dentures ...				6	10	0			
							1923	0	11
2 Loans to Hospital—									
Bank Overdraft ...				4906	8	4			
Less Cash in hand, Win-chelsea House Account				468	16	4			
							4437	12	0
3 Capital Accounts—									
(a) Hospital Endowments	19619	18	4						
(b) Special Funds ...	2363	19	2						
(c) Building and Equip-ment Fund ...	5574	5	0						
	£	s.	d.						
(d) General Funds	31814	9	9						
Add Legacies:—									
Mrs. E. Read	100	0	0						
Miss V. Peckham ...	100	0	0						
Miss Agnes Furley	100	0	0						
Stidolph Trustees	20	0	0						
				32134	9	9			
	£	s.	d.						
(e) Suspense Funds—									
Private Nursing	400	0	0						
Wireless Maintenance	115	3	4						
				515	3	4			
							60207	15	7
4 Unexpended Income Balance of Special Funds—									
Private Nursing Fund ...	29	16	9						
Reserve Fund for Assistance of Nurses ...	60	0	0						
Sewell Bequest ...	10	1	11						
							99	18	8
							60307	14	3
							£66668	7	2

December 31st, 1927.

ASSETS.

	£	s.	d.	£	s.	d.	£	s.	d.
1. Cash at Bank and in Hand—									
Petty Cash Imprest Account				35	0	0			
Postage Account				2	2	10			
On Account of Special Funds for Investment	8	14	9						
On Account of General Funds for Investment	20	0	0						
				<u>28</u>	14	9			
							65	17	7
2. Sundry Debtors—									
General Funds							449	4	1
3. Investments—									
(a) Hospital Endowments				19619	18	4			
(b) Special Funds				2355	5	5			
(c) General Funds				25092	13	1			
(d) Suspense Funds				515	2	4			
				<u>47582</u>	19	2			
4. Land, Buildings and Equipment of the Hospital—									
Expenditure from 1st Jan., 1919, to 31st Dec., 1926	9844	19	2						
Expended during year ending 31st Dec., 1927:—									
Completion of Nurses' Re- creation Hut	46	0	0						
				<u>9890</u>	19	2			
Freehold Land at Nacking- ton at cost				2529	4	5			
Freehold Premises—									
Winchelsea House at cost	983	13	0						
Additions and Alterations	599	6	8						
				<u>1582</u>	19	8			
							14003	3	3
5. Income and Expenditure Account—									
Balance at 1st January, 1927				1259	17	7			
Excess of Expenditure over Income for the year to 31st December, 1927 ...				3307	5	6			
				<u>4567</u>	3	1			
							<u>£66668</u>	7	2

We have audited the Accounts and Balance Sheet of the Kent and Canterbury Hospital for the year ending 31st December, 1927, and certify the same to be true and correct accounts, and to show the position at the date of the Balance Sheet as disclosed by the books and in accordance with the information and explanations given us.

10th February, 1928.

REEVES & YOUNG, }
Chartered Accountants

Auditors,

8, Lawrence Pountney Hill,
London, E.C.4, and at Canterbury.

Dr.

INCOME AND EXPENDITURE ACCOUNT

INCOME.

ORDINARY.

	£	s.	d.	£	s.	d.	£	s.	d.
I. Voluntary Gifts—									
1. Subscriptions, Donations, etc.—									
Annual Subscriptions ...	1205	9	6						
Donations ...	780	0	1						
Ditto, per Linen League	334	1	8						
Box Collections ...	66	5	10						
Entertainments ...	77	19	0						
Congregational Collections	299	18	9						
						2763	14	10	
2. Hospital Saturday Fund	80	0	0						
League of Mercy ...	60	0	0						
						140	0	0	
3. Receipts per Propaganda Committee:—									
Subscriptions through Household Boxes and other sources ...	7220	10	7						
Whitstable Joint Committee for Whitstable Patients treated ...	279	9	5						
						7500	0	0	
II. Receipts on Account of Services Rendered:—									
1. Contributions on Account of Services to Patients:—									
Non-Boxholders—									
In-Patients ...	691	9	10						
Out-Patients ...	176	3	8						
Workpeople's Collections	340	0	2						
Approved Societies ...	550	6	11						
Public Authorities ...	228	12	6						
War Pensions Committees	127	18	0						
						2114	11	1	
2. Other Receipts:—									
Trustees of Bell Endowment Fund for Bell Ward ...	700	0	0						
Private Nursing Fund	150	0	0						
Carried forward ...	850	0	0	12518	5	11			

for the Year Ended 31st December, 1927.

Cr.

EXPENDITURE.

ORDINARY.

	£	s.	d.	£	s.	d.
I. Provisions				3025	0	11
II. Surgery and Dispensary—						
1. Drugs, Chemicals & Disinfectants	519	11	11			
2. Dressings, Bandages, etc. ...	289	16	7			
3. Instruments and Appliances ...	515	18	10			
4. Wines and Spirits	91	11	10			
5. Salaries and Wages of Dispensing Staff	179	8	2			
6. X-Ray Department (including Salary of Radiographer) ...	608	4	3			
7. Sundries	159	17	0			
				2364	8	7
III. Domestic—						
1. Renewal and Repairs of Furniture, Bedding, Crockery, etc.	577	1	6			
2. Laundry	1031	10	7			
3. Cleaning and Chandlery ...	92	19	2			
4. Water	211	8	8			
5. Fuel and Lighting	1571	16	2			
6. Uniforms	129	19	5			
7. Sundries	9	2	0			
				3623	17	6
IV. Salaries and Wages (Maintenance)—						
1. Medical	412	0	3			
2. Nursing	2450	18	3			
3. Other Officers and Employees ...	2060	4	6			
4. Pensions	75	0	0			
				4998	3	0
V. Miscellaneous—						
1. Printing, Stationery, Postages, Telephone, etc.	246	15	5			
2. Advertisements	14	3	7			
3. Insurance of Buildings, Equipment, Stores, etc.	108	5	2			
4. Garden	87	10	11			
5. Sundries	69	15	4			
				526	10	5
Carried forward				14538	0	5

Dr. INCOME AND EXPENDITURE ACCOUNT

	£	s.	d.	£	s.	d.	£	s.	d.
Brought forward ...	850	0	0	12518	5	11			
Other Receipts—(Continued)—									
Sterilising	34	13	0						
Pig Wash	15	0	0						
Miscellaneous	2	8	0						
				902	1	0			
III. Invested Property—									
Interest, Dividends, etc	1991	16	0						
Refund Income Tax	127	8	9						
Rents	106	15	11						
Interest on Deposit Account	1	1	11						
				2227	2	7			
Ordinary Income				15647	9	6			

EXTRAORDINARY.

I. Legacies—

Exors. of Miss Sarah Edenden	25	0	0			
Exors. of G. Drayson	90	0	0			
				115	0	0

Balance being Excess of Expenditure over Income for the year	3307	5	6
						£19069	15	0

for the Year Ended 31st December, 1927.

Cr.

	£	s.	d.	£	s.	d.
Brought forward				14538	0	5
V. Miscellaneous—(Continued)—						
VI. Administration—						
1. Salaries	381	9	1			
2. Printing, Stationery, Postages, Telephone, etc.	163	0	5			
3. Advertisements	7	15	9			
4. Auditors' Fee	21	0	0			
5. Sundries	5	9	0			
				578	14	3
				15116	14	8
VII. Establishment—						
Renewals and Repairs to Buildings and Plant				2336	8	8
VIII. Finance—						
1. Interest	129	4	9			
2. Appeals	28	15	4			
3. Rates and Taxes	183	18	2			
				341	18	3
IX. Ambulance (Deficit on the year's Maintenance)				156	11	3
				17951	12	10

EXTRAORDINARY.

1. Cost of Patients sent to Whit- stable and Tankerton Cottage and Convalescent Hospital for Extended Treatment	1103	2	2			
2. Other Extended Treatment	15	0	0			
				1118	2	2
				£19069	15	0



